

HEADQUARTERS  
UNITED STATES CENTRAL COMMAND  
MacDill Air Force Base, Florida 33608-7001

REGULATION  
Number 381-4

19 August 1985

Military Intelligence  
TARGETING

1. PURPOSE. To establish USCENTCOM targeting responsibilities, tasks and procedures.

2. SCOPE. This regulation applies to all forces assigned or attached to USCENTCOM and to other commands/agencies involved in supporting USCENTCOM targeting efforts. Service targeting and operations doctrinal issues are not addressed in this regulation; addressed are those functions required for successful joint combat operations.

3. REFERENCES.

a. USCENTCOM Regulation 525-1, Operations Standing Operating Procedures, 30 March 1984 (U).

b. JCS Pub 20, Vol II, Joint Unconventional Warfare Procedures, 30 May 1983 (S).

c. DIAM 65-3-1, Standard Coding Systems Functional Classification Handbook, April 1982 (C).

d. DDM-2600-815-82, Target Data Inventory (TDI) Handbook, September 1984 (S).

e. DDM-2600-312-83 Target Intelligence Handbook, April 1983 (S).

f. DDB-2800-2-83, Critical Elements of Selected Generic Installations, October 1983 (S).

g. DDM-2600-725-81, Point Reference Guide Book, June 1981 (S).

h. USCENTCOM Intelligence Concept of Operations, July 1984 (S).

i. USCENTCOM OPLANS, CONPLANS and OPORDs.

j. JCS Pub 2, Unified Action Armed Forces (UNAAF), October 1974 (U).

k. DIAM 65-2-1, Automated Installation Intelligence File (AIF) Instructions, May 1983 (C).

#### 4. RESPONSIBILITIES.

a. USCINCCENT is the senior targeting authority for all targeting issues and matters affecting planning for and operations in the USCENTCOM Area of Responsibility (AOR) and provides targeting guidance to all components and forces assigned/attached to or operating in support of USCENTCOM.

b. The USCENTCOM Directorate of Intelligence (CCJ2) is USCINCCENT's executive agency for targeting matters. All other USCENTCOM directorates are responsible for coordinating target-related actions with CCJ2.

c. The Targets Division (CCJ2-T) is the USCENTCOM office of primary responsibility (OPR) for managing all command targeting programs, to include the target materials program and mapping, charting, and geodesy (MC&G) matters; USCENTCOM installation data base management; target validation; target list development; and coordination with appropriate national agencies to support targeting requirements. CCJ2-T is also OPR for USCINCCENT's Joint Targets Coordination Board (JTCB). (Note: MC&G and target materials responsibilities and procedures are addressed in a separate regulation and will not be further discussed in this document.)

d. Each USCENTCOM component is responsible for coordinating its targeting objectives with USCINCCENT and with other component/supporting forces, as required. Each component is also responsible for identifying targets in the AOR for addition to the Automated Installation Intelligence File (AIF) and for developing and nominating key targets for inclusion in command targets lists. This responsibility for identifying, developing and nominating targets extends beyond those targets a component expects to attack with its own organic assets and includes any other targets of potential command interest. In cases of conflicting target nominations from the components, USCINCCENT will determine final disposition. In addition to the aforementioned joint responsibilities:

(1) COMUSARCENT is the primary agent responsible for development of close air support (CAS) targets between the fire support coordination line (FSCL) and the forward line of own

troops (FLOT) in the designated USARCENT area of operations (AO). COMUSARCENT is also the primary agent responsible for developing battlefield air interdiction (BAI) targets between the FSCL and the outer limits of the ground tactical commanders' (i.e., corps and subordinate) areas of influence.

(2) COMUSNAVCENT, in coordination with Commander, Supporting Naval Forces (COMSUPNAVFOR), is the primary agent responsible for target development in support of fleet defensive operations and for all targeting operations against hostile naval forces at sea in the AOR.

(3) COMUSCENTAF is the primary agent responsible for targeting efforts in support of offensive counter air (OCA) operations, air interdiction (AI) and other air target development operations in the AOR, except as stated in paragraph 4.d.(1) above and 4.d.(4) below.

(4) COMUSMARCENT (when designated) is the primary agent responsible for close air support (CAS) and other target development efforts in the designated USMARCENT AO.

(5) COMSOCENT is the primary agent responsible for special operations targeting efforts in the AOR.

(6) Each supporting force is responsible for coordinating its targeting activities through the appropriate USCENTCOM agent listed above.

## 5. TASKS.

### a. CCJ2-T will:

(1) Establish and chair the USCENTCOM JTCB.

(2) Provide targeting guidance to assigned and supporting forces and monitor effectiveness of targeting efforts in achieving USCINCCENT objectives.

(3) Develop, coordinate, maintain, and disseminate targets lists for USCINCCENT OPLANS, CONPLANS and OPORDs.

(4) Coordinate with the CCJ3 C<sup>3</sup>CM/EW Operations Branch (CCJ3-OC) to ensure that C<sup>3</sup>CM/EW operations are compatible with all other targeting objectives.

(5) Validate all target nominations for inclusion in USCENTCOM targets lists.

- (6) Ensure accuracy of the command AIF.
- (7) Validate component field AIF (F/AIF) submissions and forward to the appropriate delegated producer for action.
- (8) Coordinate current target intelligence data base shortfalls and projected requirements with the national intelligence agencies.
- (9) Coordinate with appropriate national agencies to ensure availability of standard target materials covering the USCENTCOM AOR and to identify/define requirements for special targeting support products.
- (10) Provide representation to Target Intelligence/Target Materials (TI/TM) Conferences, Target Intelligence Production Plan (TIPP) Conferences, Joint Munitions Effectiveness Manuals (JMEM) working groups, and other national and unified command conferences that affect USCENTCOM's targeting programs.
- (11) During exercises and contingencies: consolidate, maintain and publish current BDA summaries, no-fire area (NFA) listings, and updates to the joint targets list (JTL).

b. All USCENTCOM components (and supporting forces, as required) will:

- (1) Coordinate targeting objectives with USCINCCENT and with other component/supporting forces on a continuing and timely basis.
- (2) Provide target nominations (including no-fire nominations) for USCENTCOM OPLANs, CONPLANs and OPORDs to CCJ2-T for validation.
- (3) Initiate F/AIFs in accordance with reference d and submit to CCJ2-T for validation.
- (4) Provide representatives to the USCENTCOM JTBCB.
- (5) Within organic capability, provide terrain and lines of communication (LOC) analyses, target development/analysis, and photographic support to USCINCCENT and other component/supporting forces, as required.
- (6) During exercises and contingencies, provide daily significant battle damage assessment (BDA) reports to USCENTCOM CCJ2-T and all other component/supporting forces.

c. COMUSARCENT will:

(1) Develop CAS targets between the FSCL and the FLOT in the USARCENT AO, develop BAI targets between the FSCL and the ground tactical commanders' areas of influence and nominate other targets IAW paragraph 4.d. above.

(2) Provide targeting/intelligence liaison, through the battlefield coordination element (BCE), to the tactical air control center (TACC) to coordinate CAS, BAI and all other air support requirements.

(3) Provide USCINCCENT and all component/supporting forces immediate notice of significant changes to the FEBA, FSCL or FLOT in the USARCENT AO.

d. COMUSNAVCENT will:

(1) Maintain close liaison with COMSUPNAVFOR to ensure optimum use of all naval targeting assets.

(2) In coordination with COMSUPNAVFOR, perform target analysis/development to counter hostile naval forces at sea in the USCENTCOM AOR.

(3) In coordination with COMSUPNAVFOR, perform target analysis/development for littoral targets in the USCENTCOM AOR, when required.

(4) Coordinate targeting support for Marine amphibious operations with I MAF and CINCPACFLT (peacetime planning) or COMSUPNAVFOR (contingency operations).

e. COMUSCENTAF will:

(1) Coordinate OCA and air interdiction target development efforts with USCINCCENT and all component/supporting forces to ensure optimum use of air targeting assets.

(2) In concert with the Strategic Air Command Advance Echelon (ADVON), coordinate and integrate B-52 target development into the overall air employment plan.

f. COMUSMARCENT (when designated) will:

(1) During sustained operations ashore, develop CAS and BAI targets in the designated USMARCENT AO.

(2) Provide USCINCCENT and all component/supporting forces immediate notice of significant changes to the FEBA, FSCL or FLOT in the USMARCENT AO.

g. COMSOCCENT will:

(1) Review targets within the USCENTCOM AOR (to include nominations from other USCENTCOM components) and select/analyze/develop those targets most suitable for special operations.

(2) Ensure that mission folders are produced and maintained IAW reference 3b for preplanned special operations targets.

(3) Provide liaison to the BCE/TACC to ensure that special operations activities are compatible with the dynamic battlefield situation.

(4) Provide targeting support for Ranger forces in the AOR when maintaining operational control of them.

(5) Provide USCINCCENT and applicable component/supporting forces immediate notice of significant changes to special forces operating areas.

## 6. PROCEDURES.

a. General. The references listed in paragraph three of this regulation provide procedural guidance on subjects directly related to USCENTCOM targeting. Component and supporting targeting personnel should be thoroughly familiar with the contents of all listed references. With regard to references a and i, targeting information is not limited to annex B and can be found throughout each document, especially in annexes C and M.

### b. Joint Targets Coordination Board (JTBC).

(1) Purpose: The JTBC is the means by which CCJ2 consolidates and manages USCENTCOM targeting activities. Through the JTBC, CCJ2 coordinates with USCENTCOM staff and components to develop targeting concepts compatible with USCINCCENT objectives and guidance.

(2) Membership: The JTBC consists of targeting intelligence and operations representatives from USCENTCOM CCJ2 (chairman) and CCJ3, USARCENT, USNAVCENT, USCENTAF, I MAF and SOCCENT. Other USCENTCOM directorates, special staff elements, component/supporting force representatives and national agency personnel are invited to participate and will be asked to address

specific targeting issues, e.g., law of war ramifications, in their areas of expertise and interest. During a deployed mode, all USCENTCOM supporting forces will interact with the JTCB on a daily basis.

(3) In-garrison/Peacetime JTCB Procedures:

(a) The JTCB will meet at least annually at HQ USCENTCOM; additional meetings may be called as needed.

(b) JTCB activities will focus on both conventional and unconventional warfare contingency planning requirements. It is anticipated that continuing agenda items will include target data base update/maintenance, joint targets list development/maintenance, and coordination of all target planning efforts, to preclude duplicated effort. The board will also serve as a forum for airing doctrinal/procedural issues and changes in targeting technology impacting on USCENTCOM targeting activities.

(c) USCENTCOM CCJ2 will advise JTCB representatives of pending meetings via message and request recommendations for agenda items. Any member may submit topics for consideration; members may also be asked to present briefings/lead discussions on subjects within their areas of expertise.

(d) The JTCB will concurrently serve as the Special Operations (SO) Targeting Board IAW reference b; insofar as possible, SO targeting meetings will be scheduled in conjunction with regular JTCB meetings.

(4) Deployed/Wartime JTCB Procedures:

(a) The JTCB will meet daily at HQ USCENTCOM Forward to disseminate USCINCCENT's targeting guidance and objectives; monitor effectiveness of targeting efforts in achieving USCINCCENT's objectives; coordinate and deconflict all USCENTCOM targeting operations, to include C<sup>3</sup>CM; validate no-fire areas; and approve new target nominations for inclusion in the JTL.

(b) Each assigned/supporting force headquarters located within commuting distance of HQ USCENTCOM Forward will provide a representative to the daily JTCB meetings. Each representative must be able to present his command's targeting strategy, target nominations, no-fire area nominations and any other pertinent targeting data to the board.

(c) When an assigned/supporting force headquarters is not located within a reasonable distance of HQ USCENTCOM Forward, that headquarters will provide USCENTCOM CCJ2 with a single point of

contact who will coordinate targeting matters with CCJ2 daily via immediate message or secure telephone/radio.

(d) Any component/supporting force targeting action which affects other USCENTCOM forces must be coordinated with the affected forces prior to presentation to the JTBC.

(e) As chairman of the JTBC, CCJ2 will provide daily messages to component/supporting forces to disseminate results of JTBC meetings (additions/changes to no-fire areas and the JTL, modifications to USCENTCOM targeting strategy, etc) and to summarize the daily BDA reports received from component/supporting forces.

c. Joint Targets Lists (JTLs).

(1) JTLs consist of target nominations from USCENTCOM staff and component/supporting forces; JTLs are published as tab A to appendix 4 of USCENTCOM OPLANS/CONPLANS.

(2) Any USCENTCOM component/supporting headquarters may nominate new targets, changes or deletions for JTLs. Nominations are submitted to USCENTCOM CCJ2 and should include the following information:

(a) Basic Encyclopedia (BE) Number (including BE suffix, when available).

(b) Target name.

(c) Defense Intelligence Agency (DIA) approved country code.

(d) Geographic coordinates accurate to the second and source of coordinates (e.g., JOG-A, sheet number and date).

(e) Universal Transverse Mercator (UTM) coordinates accurate to at least eight numerals and source of coordinates (as above).

(f) Target Data Inventory (TDI) category.

(g) Target description.

(h) Justification.

(3) CCJ2 will validate all nominations and submit to the JTBC for final approval. Nominations which cannot be validated will be returned to the nominating agency with the reason for non-

validation. Validated and approved nominations will be added to the JTL. During exercises/contingencies, newly approved targets/changes/deletions will be published in daily target bulletin messages. Peacetime additions/changes/deletions will be published in annual JTL updates.

d. No-fire Areas (NFAs).

(1) USCENTCOM CCJ2 and CCJ3, through the JTBC, will manage NFAs.

(2) Each component/supporting force desiring to establish an NFA will submit a request to USCENTCOM CCJ2 and CCJ3 at least forty-eight (48) hours prior to the time each NFA is to become effective.

(3) Each NFA will have a definite time frame (day and time) that the area is restricted.

(4) After coordination and approval by the JTBC, CCJ2 will disseminate NFA data to all forces via message.

(5) Coordination with and approval of USCINCCENT is needed before an NFA can be extended past its previously stated time frame.

(6) USCINCCENT has final authority to resolve all conflicts between component/supporting forces concerning NFA.

(7) Approval by USCINCCENT is needed before an attack can be conducted in an NFA. USCENTCOM CCJ3 will coordinate with affected component/supporting forces before attack approval is granted.

(8) Depending on original no-fire period identification and OPSEC/COMSEC criteria, and following USCENTCOM CCJ3 coordination with component/supporting forces, lack of communication for a forty-eight (48) hour period between force elements and their operating headquarters may constitute grounds for removing no-fire restrictions within specific geographical areas.

e. Field AIF (F/AIF) Submission.

(1) F/AIFs are the means by which unified and specified (U&S) commands and others can provide intelligence inputs and recommend changes to the AIF. Reference e, the Target Intelligence Handbook, provides general instructions on how to submit F/AIFs.

(2) USCENTCOM components will complete F/AIFs IAW reference e and submit to the appropriate delegated producer through USCENTCOM CCJ2-T. CCJ2-T will validate and forward the requests to the delegated producer within ten days of receipt. F/AIFs which are incomplete, contain errors, or which cannot be validated for other reasons will be returned by CCJ2-T to the originating agency with an explanation of the reason(s) for non-validation.

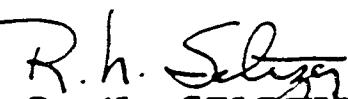
(3) The delegated producer will perform final validation on F/AIFs forwarded from USCENTCOM CCJ2. If approved, the F/AIF data will be entered into the AIF. The delegated producer will return disapproved F/AIFs to the originators with explanation. Reference e explains subsequent options available to the originator.

7. PROPOSER. The proponent of this regulation is USCENTCOM/CCJ2. Users are invited to send comments and suggested improvements, by letter directly to USCENTCOM/CCJ2-TD, MacDill AFB, FL 33608-7001.

FOR THE COMMANDER IN CHIEF:

OFFICIAL:

CLAYTON L. COMFORT  
Major General, USMC  
Chief of Staff

  
R. N. SELTZER  
LTC, USA  
Adjutant General

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